## FY 2010 Budget Presentation



## Board of Education

September 30, 2009
Mr. Bob Beckwith, Business Manager
Dr.Tim Ricker, Superintendent

## District Goals:

- Goal I Maintain Student-Centered Philosophy
- Goal 2: Have Adequate Resources
- Goal 3: Build Constituent Support
- Goal 4: Treat Employees As Assets
- Goal 5: Offer Programs to Meet Needs of All Students


## Report Card Financials:

- Revenue By Source:
- Local Property Taxes
- Other Local Funding
- General State Aid
- Other State Funding
- Federal Funding

District
78.5
8.2
7.3
4.0
8.3
I. 0
7.3

- 07 Operating Expenditure Per Pupil

Unaudited Beginning Balances Accumulated Totals 6/30/09

FY 10

- Ed
- O \& M
- Debt
- Trans
- SS \& IMRF
- Cap. Proj.
- Working Cash
- Tort \& Fire
$(\$ 5,053,309)$
486,449
3,278,547
629,610
$(308,506)$
(\$1,26I,885)
5,492,942
0

| FY 09 Budget/Actual | Revenue | Expenses | Net |
| :---: | :---: | :---: | :---: |
| Education Fund - Budget | \$17,489,820.00 | \$18,654,076.00 | \$ (1,164,256.00) |
| Education Fund - Actual | \$17,668,815.00 | \$18,511,613.00 | \$ ( 842,798.00) |
| O \& M Fund - Budget | \$ 1,824,681.00 | \$ 2,324,970.00 | \$ ( 500,289.00) |
| O\& M Fund - Actual | \$ 1,483,661.00 | \$ 2,378,030.00 | \$ ( 894,369.00) |
| B \& I - Budget | \$ 3,266,618.00 | \$ 3,208,618.00 | \$ 18,000.00 |
| B \& 1 - Actual | \$ 3,456,541.00 | \$ 3,150,120.00 | \$ 306,421.00 |
| Transportation - Budget | \$ 954,214.00 | \$ 1,342,537.00 | \$ ( 388,323.00) |
| Transportation - Actual | \$ 846,473.00 | \$ 1,436,356.00 | \$ ( $589,883.00$ ) |
| IMRF - Budget | \$ 385,232.00 | \$ 602,335.00 | \$ ( 217,103.00) |
| IMRF - Actual | \$ 435,973.00 | \$ 624,742.00 | \$ ( 188,769.00) |
| Construction - Budget | \$ 30,000.00 |  | \$ 30,000.00 |
| Construction - Actual |  | \$ 191,423.00 | \$ ( 191,423.00) |
| Working Cash - Budget | \$ 60,000.00 |  | \$ 60,000.00 |
| Working Case - Actual |  |  |  |
| Total Budgeted Variance |  |  | \$ (2,161,971.00) |

## All Funds FY IOTentative v Final

| ALL FUNDS | Revenue | Expenses | Net |
| :---: | :---: | :---: | :---: |
| FYIO - FINAL BUDGETTOTAL | \$24,779,502.00 | \$26,777,402.00 | \$ ( $1,997,900.00$ ) |
| FYIO TENTATIVE BUDGETTOTAL | \$24,029,260.00 | \$26,520, I I 7.00 | \$ ( 2,490,857.00) |
| FYIO <br> VARIANCE | \$ 750,242.00 | \$ 257,285.00 | \$ 492,957.00 |

## All Funds FY 09 and FY 10

| ALL FUNDS | Revenue | Expenses | Net |
| :--- | :--- | :--- | :--- |
| FY09 - BUDGET <br> TOTAL | $\$ 23,970,565.00$ | $\$ 26,132,536.00$ | $\$(2,161,971.00)$ |
| FY09 - ACTUAL <br> TOTAL | $\$ 23,891,463.00$ | $\$ 26,292,284.00$ | $\$(2,400,821.00)$ |
| FY09 <br> VARIANCE | $\$(79,102.00)$ | $\$ 159,748.00$ | $\$$ |
| ALL FUNDS | Revenue | Expenses | Net |
| FYIO <br> BUDGET TOTAL | $\$ 24,779,502.00$ | $\$ 26,777,402.00$ | $\$(1,997,900.00)$ |
| FYIO - TENTATIVE <br> BUDGET TOTAL | $\$ 24,029,260.00$ | $\$ 26,520,117.00$ | $\$(2,490,857.00)$ |
| FYIO <br> VARIANCE | $\$ 750,242.00$ | $\$ 257,285.00$ | $\$$ |

## Budget Assumptions: Revenue

- Projected Revenue 2010:
- Revenue projected to be flat for FY 2010;
- Tax collection projected at $98 \%$ per 3 yr. avg.;
- State and Federal revenue may be elusive until ISBE budget and ARRA money are more definitive;
- Interest Income will be minimal;
- No new sources of revenue;
- Cash flow issues will still be present (Feb, 2010);
- May need to use Tax Anticipation Notes or a Line of Credit with a Bank for Cash Flow and
- Partial Abatement of the Working Cash Fund Resolution to Board $(\$ 5,000,000)$.


## All Funds FY 09 and FY 10

| ALL FUNDS | Revenue | Expenses | Net |
| :--- | :--- | :--- | :--- |
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| FYIO - TENTATIVE <br> BUDGET TOTAL | $\$ 24,029,260.00$ | $\$ 26,520,117.00$ | $\$(2,490,857.00)$ |
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## Budget Assumptions

- Expenditures (2010):
- Analyze all areas of the budget for efficiencies
- Operations and Maintenance-
- Transportation-3 year Study and Implementation
- Insurance Savings in Changing Provider
- Health
- Dental
- Life


## Budget Assumptions

- Expenditures (2010) continued:
- Education Fund
- All employee labor agreements with salary/benefit increases included
- Hiring hold-only essential to operations
- Performance contracting for utilities and maintenance-Chevron Free Feasibility Study
- Custodian Team Cleaning Method
- Line item analysis for cost reductions.
- Continued work with the Finance Committee


## Prioritized Criteria for Expenditures

I. Meet Federal and State laws, mandates and/or school code;
2. Academic Achievement and Accountability systems
3. Board of Education Goals \& District Dialogue Recommendations
4. Technology Plan: Enhancement for Academics and Productivity for Students \& Staff
5. Maintenance \& Facilities: Necessary maintenance and repair
6. Other prioritized items

## Parameters for Expenditure

 Reductions:In determining which programs, services or courses are decreased, modified or eliminated the following parameters will be used:

- Least disruptive to the core program for students;
- Will not compromise the safety and security of the students, parents and community;
- Allocation of resources driven by achievement data and needs;
- Best practices should be sought from a range of sources;
- Reduce employees through attrition whenever possible;
- Optimize reductions in reoccurring expenses; and
- Use the previous year's budget as a basis for yearly reductions.


## Expenditure Reductions FY IO:

|  |  |
| :--- | ---: |
|  |  |
| Insurance Analysis and Estimated Savings |  |
| Administrative Reorganization | $\$ 300,000$ |
| Reorganize Transportation Dept. | 37,000 |
| Capital Projects | 40,000 |
| Summer School | 40,374 |
| Community Engagement | 51,867 |
| Administrative Travel | 32,487 |
| Meeting Refreshments | 9,000 |
| Supply Budgets | 1,887 |
| Professional Development | 46,435 |
| Legal Services | 3,150 |
| Paper | 5,395 |
| Overtime-limited to emergency | 3,100 |
| Substitute Non Cert. \& Cert. | 5,000 |
| Board of Education Services | 15,000 |
| Technology \& Improvement of Inst. | 4,000 |
| Addition Contracted Days | 19,292 |
| Staff Over Load Payments | 1,805 |
| Total Reduction: | 16,000 |

## Operating Funds Only

| OPERATING <br> FUNDS <br> ONLY | Revenue | Expenses | Net |
| :--- | :--- | :--- | :--- |
| FY09 - BUDGET <br> TOTAL | $\$ 20,713,947.00$ | $\$ 22,923,918.00$ | $\$(2,209,97 I .00)$ |
| FY09 - ACTUAL <br> TOTAL | $\$ 20,434,922.00$ | $\$ 22,950,74 I .00$ | $\$(2,5 I 5,819.00)$ |
| FY09 <br> VARIANCE | $\$(279,025.00)$ | $\$$ | $26,823.00$ |$\$ \$ 305,848.00$

## Revenue over Expenditures FYIOAll Funds

- Revenue
\$24,777,502
- Expenditure
- Total
\$ 26,777,402
(\$1,999,900)

Results in a Deficit Reduction of \$500,000.00 Additionally offsets salary increases and expenses.

## Deficit Reduction Plan

- Definition: The four operating funds, result is total direct revenues being less than total direct expenditures by an amount greater than one-third (I/3) of the ending balance.
- Three Year Plan Leading to A Balanced Budget
- Includes Options for the Board in Expenditures and Revenue
- Narrative and Background Included in Budget submitted to ISBE


# Deficit Reduction Plan Options 3 YR- Option I 

- FY IO YrI
- FYII Yr2
- FY 12 Yr 3
- Total Reduction
- Balanced Budget:
\$ 500,000 \$1,500,000
\$ 500,000
\$ 2,500,000
FY 2013

Strategies will use Both Revenue Enhancement and Expenditure Reduction

Continued Collaborative Work with Staff and the Community on Priorities

## Deficit Reduction Plan Options 3 YR- Option II

- FY IO YrI
- FYII Yr2
- FY 12 Yr 3
- Total Reduction
- Balanced Budget:
\$ 500,000
\$ I,000,000
\$ 1,000,000
\$ 2,500,000
FY 2013

Strategies will use Both Revenue Enhancement and Expenditure Reduction

Continued Collaborative Work with Staff and the Community on Priorities

# Deficit Reduction Plan Options 3 YR- Option III 

- FY IO YrI
- FY II Yr2
- FY 12 Yr 3
- Total Reduction
- Balanced Budget:
\$ 500,000
\$ 500,000
\$ 1,500,000
\$ 2,500,000
FY 2013

Strategies will use Both Revenue Enhancement and Expenditure Reduction

Continued Collaborative Work with Staff and the Community on Priorities

## Revenue Enhancements Implemented in

 FY IO for FY II- Short Term:
- Increase Student Textbook/Tech Fees
- Increase Building Usage Fees
- Implement Student Activity Fees
- Negotiate Exclusive Pop Contracts
- Negotiate Student Picture Contract
- Pursue Private Grant Monies


## Revenue Enhancement Options:

- Long Term:
- Maximize Federal Grant Monies
- Maximize State Aid
- Maximize State Categoricals
- Pursue TIF \& Land Cash Monies
- Maximize Interest Income
- Consider Going to the Public for an Operating Rate increase for the Education Fund - Referendum


## Deficit Reduction Plan Revenue Enhancement <br> Option IV

- Operating Fund Referendum in 2010 or 2011
- Example: 5.5 Million New Revenue Old Rate \$1.94 New \$2.38 I Cent $=\$ 114,558$
- Transfer the Balance of Working Cash Funds to Education Fund


## Deficit Reduction Plan Revenue Enhancement

## Option V

- Referendum for Operating Fund of \$3 Million or less

Old Rate \$1.94 New \$2.20

- AND Working Cash Bonds for $\$ 2$ million or more


# Deficit Reduction Plan Revenue Enhancement 

## Option VI

- Referendum of \$2.5 Million or less Old Rate \$1.94 New \$2.16
- AND Working Cash Bonds of I. 5 Million or less
- AND General Obligation Bonds for Energy Savings or Fire, Life Safety- based on needs identified


## Financial Planning FY 10-II

- September- Approve Budget \& Reduction Plan
- October
- Bond and Interest Transfer Analysis
- Finalize Banking Services
- FY 09 Audit Completed
- First Quarter Budget Analysis
- Work with Finance Committee
- November
- Begin work on FY II Budget Reduction
- Continue Performance Contracting Feasibility Study
- December
- $2^{\text {nd }}$ Quarter Budget Analysis with Any Budget Amendments
- Set Tax Levy with Truth in Taxation Hearing


## Financial Planning FY I0-II

- January
- Prediction of End ofYear Balances
- Initial Administrative Staffing Plan
- Finance Committee Meeting
- February
- Initial Staffing Plan for all Staff
- Start Planning Fiscal Year Expenditure Priorities
- March
- Tentative Staffing Plan
- Finance Committee Meeting
- Cook Co Tax Payment
- April /May
- Continued Expenditure Projections
- Third Quarter Budget Analysis


## Financial Planning FY IO-II

- June
- Preliminary Budget Figures to BOE
- July
- Finalize Projection in Revenue and Expenditures
- DuPage County Tax Payment
- August
- Approve Tentative FY II Budget
- Finance Committee Meeting


## Public Hearing:

- Questions from the Public


## FY 2010 Budget Presentation



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September 30, 2009
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Dr.Tim Ricker, Superintendent

